

# **INVESTOR PRESENTATION**

February 2025

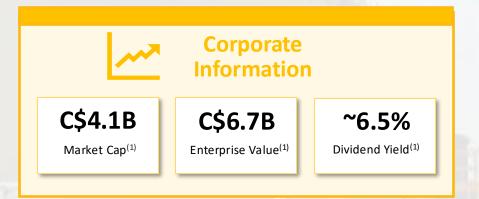




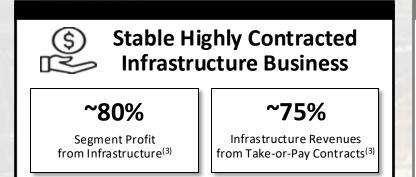


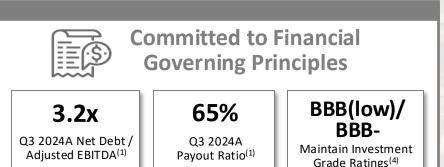
# Gibson Energy Snapshot (TSX: GEI)

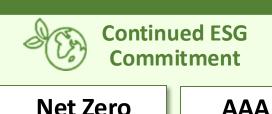
#### Gibson is a diversified North American energy infrastructure platform underpinned by high quality terminal assets











**Net Zero** 

Scope 1 & 2 GHG Emissions Target by 2050

**MSCI** Rating

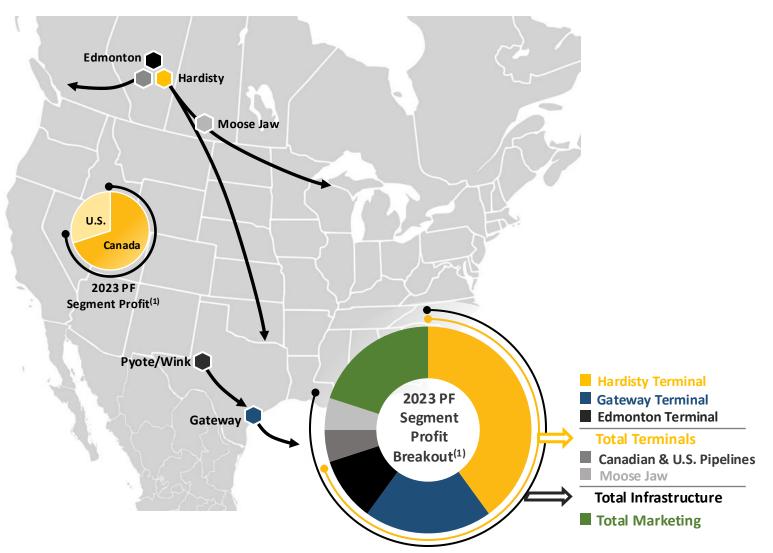
Data as at January 23, 2025

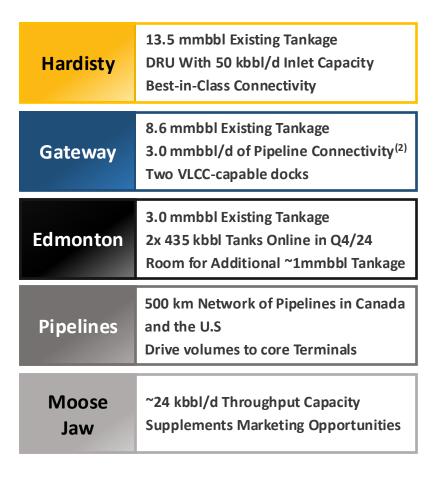
- (1) Metrics do not have standardized meanings under GAAP refer to "Specified Financial Measures" slide; see "Financial Position and Maturity Profile" for Q3 2024A Net Debt to Adjusted EBITDA and Q3 2024A Payout Ratio metrics.
- (2) Based on 2023A Revenues
- (3) Approximate proportions of Segment Profit and Infrastructure Revenue are based on management's estimates for each measure on a pro forma basis. Please refer to "Presentation of Pro Forma Financial Information" on the "Specified Financial Measures" slide. (4) Credit ratings on senior unsecured notes issued by DBRS Morningstar and S&P, respectively.

Note: This and subsequent slides contain proforma financial information giving effect to the acquisition of South Texas Gateway Terminal LLC ("Gateway"), which closed on August 1, 2023 and the related subscription receipt and note offerings, which closed on June 22, 2023 and July 12, 2023, respectively (collectively, the "Transaction"); references to "2023 PF" or "Pro Forma" reflect pro forma financial information that gives effect to the Transaction as if it had closed on January 1, 2023, assumes Gateway is included in the Company's Infrastructure segment, and reflects management's estimates and certain assumptions and adjustments management considers reasonable in the circumstances, as well as an adjustment of \$16.8mm for an environmental remediation provision in Q2 2023; please refer to "Presentation of Pro Forma Financial Information" on the "Specified Financial Measures" slide.

# Liquids Infrastructure Focused

#### ~70% of Segment Profit from core Terminals and ~80% Infrastructure<sup>(1)</sup>





# **Strategically Located Terminal Assets**

#### Over 25 mmbbl of total terminal capacity at critical North American energy hubs

#### Hardisty



#### **Edmonton**



#### Gateway



#### 13.5 mmbbl

- Leading market position in the heart of the strategic Hardisty footprint
- Touches 1 in 4 barrels in the WCSB
- Exclusive access to only unit train rail terminal at Hardisty through profit sharing agreement with a partner
- Diluent Recovery Unit ("DRU") with 50 kbbl/d inlet capacity
  - Joint venture partnership
  - Potential for additional DRU phases

#### 3.0 mmbbl

- Connected to major egress pipelines (Enbridge and Trans Mountain/TMX) and near major refineries (Imperial and Suncor)
- Inclusive of three new tanks which came online in late 2023 and 2024 to support customer shipments on the TMX pipeline

#### 8.6 mmbbl

- Second-largest U.S. crude oil export terminal by capacity<sup>(1)</sup>
- One of only two Texas Gulf Coast crude export terminals with VLCC capabilities
- Up to 3.0 mmbbl/d of pipeline connectivity to the Permian basin<sup>(2)</sup>
- Opportunity to increase storage capacity and/or throughput

# **Focused Strategy**

#### Premier liquids infrastructure assets to underpin compelling per share growth over time

#### **Leverage Terminals Position**

- ~70% of Segment Profit from Terminals<sup>(1)</sup>
- Dominant market position in strategic locations including Hardisty (Alberta), Edmonton (Alberta) and Corpus Christi/Ingleside (Texas)
- Continue to target sanctioning tankage
- Seek to expand Gateway dock capacity, storage capacity and long-term committed volumes

#### **Quality Cash Flows**

- ~80% of Segment Profit from the Infrastructure segment<sup>(1)</sup>
  - Infrastructure-only payout below 100% target<sup>(2)</sup>
- Nearly all infrastructure revenue from stable, long-term take-or-pay or fee-for-service contracts<sup>(3)</sup>
- Terminals revenue >85% from Investment Grade counterparties<sup>(4)</sup>

Liquids **Infrastructure Focus Target Compelling Per Share Growth** Secure, Growing Dividend **Commitment to Net Zero and ESG** 

#### **Complementary Growth**

- Target deploying \$150-200mm in Infrastructure capital per year over the long-term
  - 2024 target of up to \$150mm
- Exploring opportunities around energy transition

#### **Strong Balance Sheet**

- Q3 2024 Net Debt to Adjusted EBITDA is within the target range of 3.0x to 3.5x<sup>(2)</sup>
  - Infrastructure-only leverage is below target of less than 4x<sup>(2)</sup>
- Fully-funded for all targeted capital
- Investment grade credit ratings from S&P: BBB— and DBRS: BBB (low)

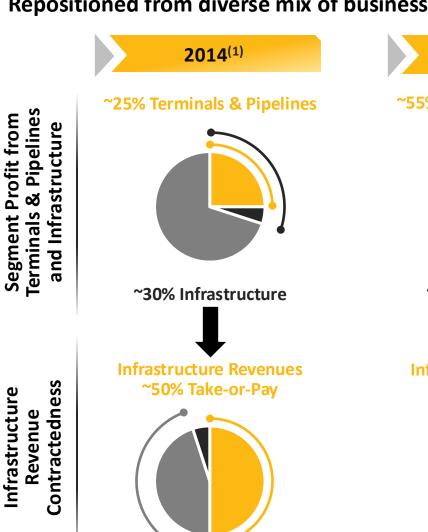
<sup>(1)</sup> Approximate proportions of Segment Profit and Infrastructure Revenue are based on management's estimates for each measure on a proforma basis. Please refer to "Presentation of Pro Forma Financial Information" on the "Specified Financial Measures" slide.

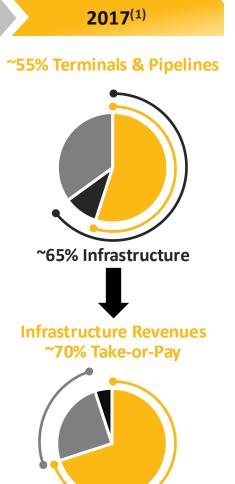
(2) Net Debt, Adjusted EBITDA and Infrastructure-only Payout ratio do not have standardized meaning under GAAP; see "Forward-Looking Statements Notice" slide and "Presentation of Pro Forma Information" on the "Specified Financial Measures" slide; see "Financial Position and Maturity Profile" for 2023A Net Debt to Adjusted EBITDA and 2023A Payout Ratio metrics.

<sup>(3) 2023</sup>A Infrastructure revenues include ~15% intercompany take-or-pay revenues and ~10% intercompany fee-for-service revenues, with the proportion expected to decline over time. (4) Based on 2023A Revenues; credit ratings as at January 31, 2025.

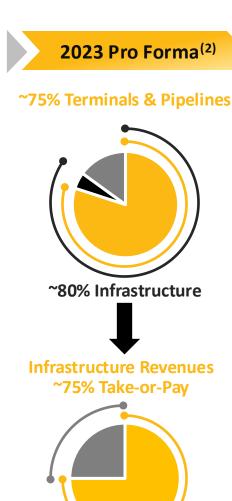
# **Complete Transformation of Business**

#### Repositioned from diverse mix of business lines to focused energy infrastructure







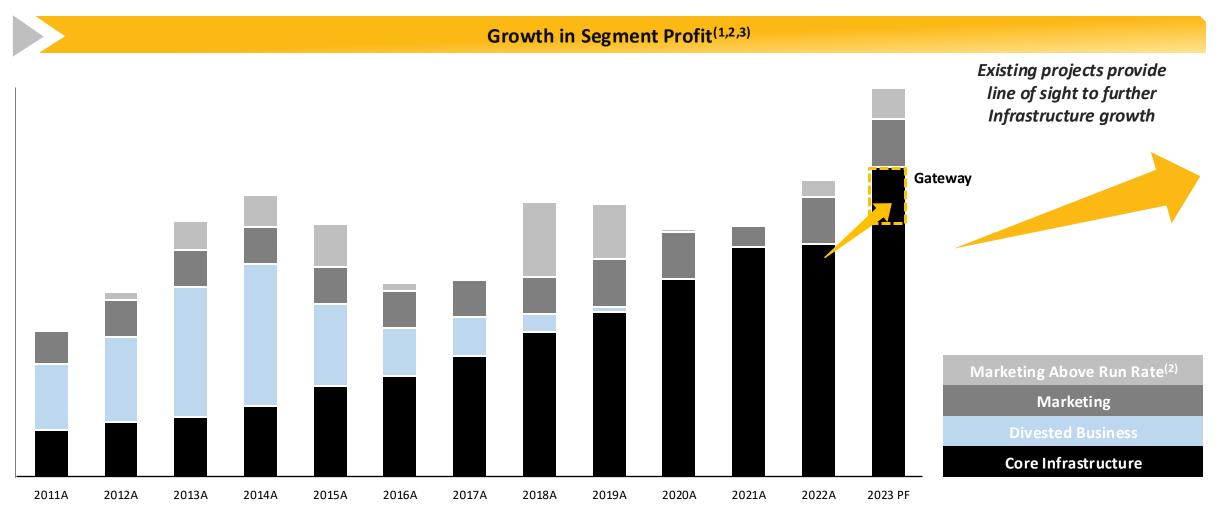


<sup>(1)</sup> Based on Segment Profit; 2014 and 2017 adjusted for estimated finance lease payments to improve comparability with current presentation.

<sup>(2) 2023</sup> Infrastructure revenues include ~15% intercompany take-or-pay revenue are based on management's estimates for each measure on a proforma basis. Please refer to "Presentation of Pro Forma Financial Information" on the "Specified Financial Measures" slide.

# **Segment Profit Growth**

#### Infrastructure has grown significantly and consistently over the past decade



<sup>(1)</sup> Segment Profit illustratively adjusted for estimated finance leases under IFRS 16 for 2017 to improve comparability with current presentation.

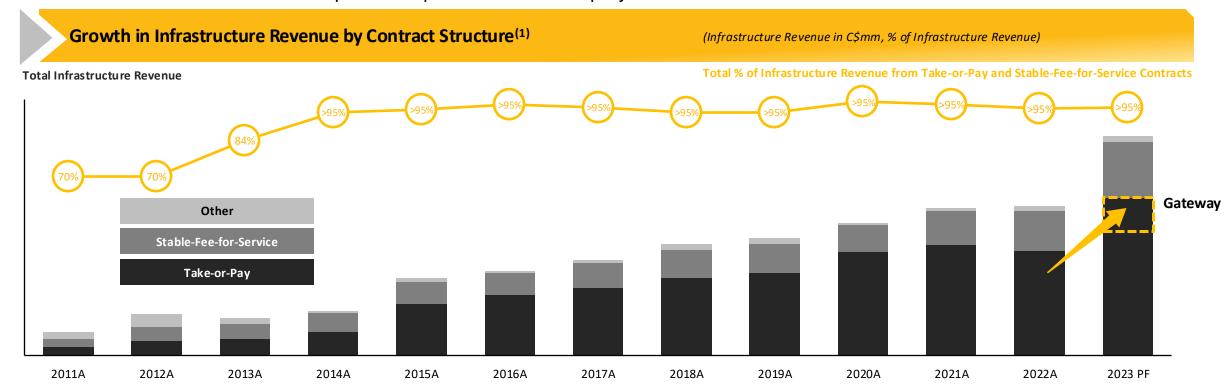
<sup>(2)</sup> Long-term run rate for Marketing Segment Profit assumes C\$80 - C\$120mm per year for 2019 forward, where previously the range assumed was C\$60 - C\$80mm; Marketing Outperformance reflective of earnings above the upperbound of the Marketing Long-Term Run Rate where Marketing Long-Term Run Rate and Marketing Outperformance sum to equal Marketing Segment Profit as disclosed in Q4 2023 MD&A.

<sup>(3) 2023</sup> average CAD/USD FX rate of 1.3453. Illustrative 2023 PF Segment Profit is an estimate and reflects management's estimates and certain assumptions and adjustments management considers reasonable in the circumstances, please refer to "Presentation of Pro Forma Financial Information" on the "Specified Financial Measures" slide.

# Infrastructure Revenue by Contract Structure

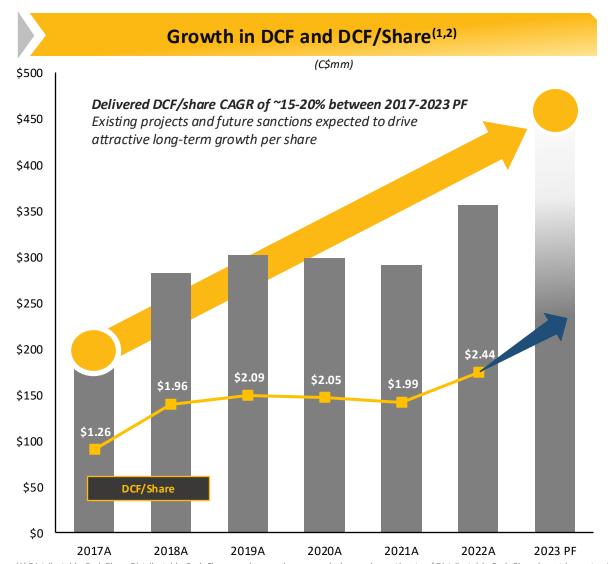
#### Delivered ~20% Infrastructure Revenue CAGR since 2011 driven by Take-or-Pay revenues

- Growth in proportion of Take-or-Pay revenues within Infrastructure reflective of capital discipline and adherence to financial governing principles over the past decade
  - Stable fee-based component from Infrastructure has been ratable over time, as it is driven by volumes from the oil sands which show limited variability with commodity prices
  - Nearly all Infrastructure Revenue underpinned by long-term contracts with investment grade counterparties given operational
    nature and scale of business required to operate an oil sands project



#### Distributable Cash Flow Growth

#### Sustained growth in core Infrastructure driving meaningful DCF per share growth



- Distributable Cash Flow per share has grown at a ~15-20% CAGR since the transformation of the business began in 2017<sup>(1,2)</sup>
- At the Segment Profit level, largely driven by an increase in Infrastructure
  - Deployed over \$1B in Infrastructure Growth Capital 2018 through 2023 at a target build multiple of 5-7x
- Have been cost focused and disciplined throughout the business, driving meaningful improvements
  - Cash Flow from Operations increased from organic and inorganic growth, including the most recent Gateway acquisition
  - Financing cost savings since securing Investment Grade credit ratings
  - Lease costs have decreased mostly due to focus on reducing rail car fleet

<sup>(1)</sup> Distributable Cash Flow, Distributable Cash Flow per share and compounded annual growth rate of Distributable Cash Flow do not have standardized meanings under GAAP; see "Specified Financial Measures" slide.

# **Financial Governing Principles**

Sustainable

**Payout Ratio** 

(2) Based on 2023A Revenues; credit ratings as at January 31, 2024.

#### Gibson maintains a strong pro forma financial position by adhering to existing targets

#### **Committed Target** Performance **Highly Secured** >80% of Infrastructure revenues from take-or-pay and high-quality >95% Infrastructure revenue from Quality of fee-for-service contracts **Contract Structure** ToP and fee-based contracts(1) Creditworthy >85% Infrastructure exposure under >85% of Infrastructure exposures under long-term contracts with Counterparties investment grade counterparties contracts with IG counterparties<sup>(2)</sup> Strong Net Debt to Adjusted EBITDA of **3.0-3.5x** and no greater than 4x on Metrics within target (3,4) -lexibility Financial an Infrastructure-only basis (3) **Balance Sheet** Maintain & Improve **S&P: BBB- rating** Maintain **Two Investment Grade** ratings **Credit Ratings DBRS: BBB (low) rating Capital Funding** Fund growth capital expenditures with maximum 50-60% debt No change to capital funding strategy Funding Model Strategy

(1) Approximate proportions of Segment Profit and Infrastructure Revenue are based on management's estimates for each measure on a pro forma basis. Please refer to "Presentation of Pro Forma Financial Information" on the "Specified Financial Measures" slide.

Sustainable long-term **payout of 70-80%** of DCF and Infrastructure

(3) Net Debt to Adjusted EBITDA, Infrastructure-only Net Debt to Adjusted EBITDA, Payout ratio, and Infrastructure-only Payout ratio do not have standardized meanings under GAAP; see "Specified Financial Measures" slide.

payout less than 100%<sup>(3)</sup>

Metrics below target<sup>(3,4)</sup>

<sup>(4)</sup> Reflects management's estimates and certain assumptions and adjustments management considers reasonable in the circumstances; see "Forward-Looking Statements Notice" slide and "Presentation of Pro Forma Information" on the "Specified Financial Measures" slide; see "Financial Measures" slide; slide; see "Financial Measures" slide; Position and Maturity Profile" for 2023A Net Debt to Adjusted EBITDA and 2023A Payout Ratio metrics.

# **Long-Term Capital Allocation Priorities**

#### Priority remains to fund the business and then return capital when business is fully-funded

**Fund the Business Fund Dividend Fund Infrastructure** Growth **Dividend Growth** Return Capital to Shareholders **Share Buybacks** 

- Target payout ratio of 70-80% over the long-term
- Dividend to be fully covered by stable, long-term Infrastructure cash flows
  - Significant value creation through investment in long-term
     Infrastructure with high-quality contracts and counterparties
  - Target deploying capital at 5-7x EBITDA build multiples, with a focus on ensuring appropriate risk adjusted returns
    - Intention to provide steady, long-term dividend growth to shareholders
    - Dividend increases to be fully underpinned by growth in stable, long-term cash flows from Infrastructure
      - Surplus cash flows from Marketing upside returned to shareholders via share buyback rather than dividend
      - Buybacks also appropriate if funding capacity exceeds capital investment opportunities

# Hardisty Terminal – Overview

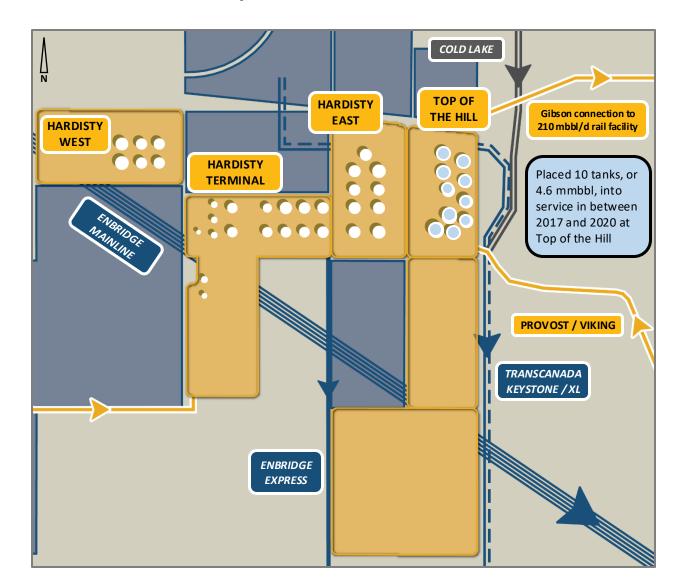
#### Future opportunities to grow at Hardisty at an attractive EBITDA build multiple

#### **Dominant Land Position**

- Located at the heart of the Hardisty footprint
- 240 acres of land holdings adjacent to existing tankage plus additional land surrounding ensures decades of running room

#### **Exclusive Rail Access**

- Exclusive access to the only unit train rail terminal at Hardisty through profit sharing agreement with USD
  - Current capacity of ~210,000 bbl/d (~3.5 unit trains per day), with ability to expand
- Development of the DRU increases demand for rail access



# Hardisty Terminal – Best-in-Class Connectivity

#### Replicating Gibson's competitive position not possible and is cost prohibitive

#### **Superior Connectivity**

- Flexibility offered by Gibson's existing best-in-class connectivity provides a wide moat at Hardisty
  - Key consideration for customers as it helps production volumes reach market at the best price
- Gibson's connectivity advantage built over decades and would be impossible to replicate today
  - Due to both cost and difficulties in securing connection agreements with competitors

#### **Independent Operator**

- Focused on terminal operation with primary objective of improving customers' market access
- No preference of where customers bring in or send their crude

#### **Cost Focused**

- Leveraging existing interconnectivity results in cost advantage on new opportunities for Gibson relative to competitors
- Track record of placing new tankage into service on-time and on-budget
- Long useful life with limited maintenance capital required

# **Inbound Pipeline Connections**(1) (total number) Peer A Peer B Peer C Peer D Peer E **Outbound Pipeline Connections**(1) (total number)

Peer C

Peer D

Peer E

**GEI** 

Peer A

Peer B

# DRU at Hardisty – Overview

#### High-quality infrastructure project leveraging and extending Hardisty position

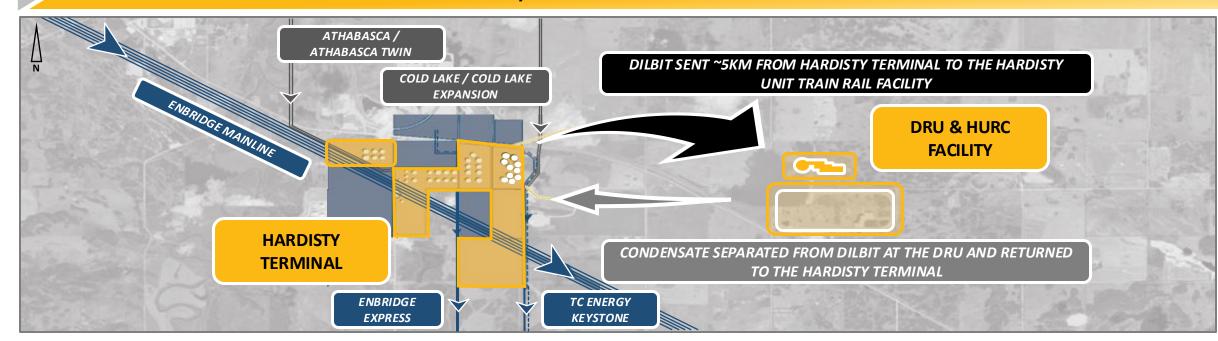
#### First DRU in WCSB

- 50%/50% joint venture between Gibson and USD
- Underpinned by 10-year contract with ConocoPhillips Canada for 50,000 bbl/d of inlet capacity
- Placed in-service in late 2021

#### **Extension of Hardisty**

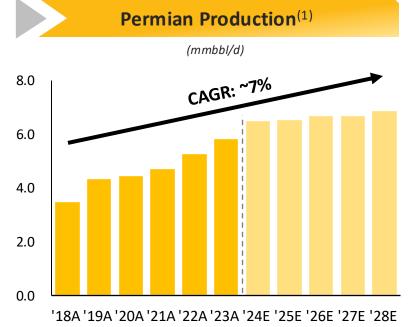
- Further improves the Gibson's best-in-class connectivity at Hardisty; sole access point for DRU egress out of WCSB
- DRU customers require contracted tankage at Gibson's Hardisty Terminal and capacity at Hardisty Unit Rail Facility ("HURC")
- Opportunity to expand in 50,000 bbl/d increments

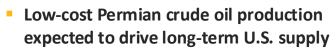
#### **Hardisty Terminal and HURC Overview**



# Permian Production to Drive Future Export Growth

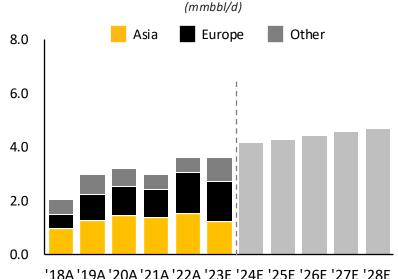
#### U.S. Export Macro Favourable for the Re-contracting Strategy





- Corpus Christi well-connected through three key long-haul pipeline systems
- Incremental production ideal for exports as regional refining capacity has already maximized Permian crude utilization

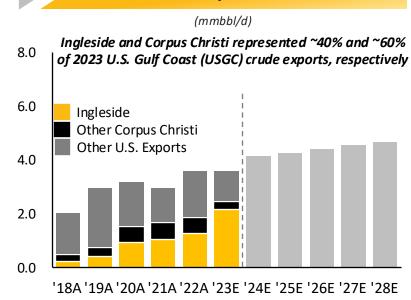
#### U.S. Export Demand by Geography<sup>(1)</sup>



 Strong demand from Asia and Europe represented ~75-80% of 2023 crude exports

- Security of supply, WTI-Brent differential and crude quality compatibility are key factors underpinning demand growth
- VLCCs have become preferred vessel class for both Asia and Europe

#### **U.S. Crude Export Volumes**<sup>(2)</sup>



 Ingleside has become the leading USGC export hub given its unique advantages

- Ability to directly load VLCCs reduces customer freight cost, time and risk
- Significantly lower Port transit times and fees vs. other Corpus Christi Inner Harbor and USGC export terminals
- Direct-to-water Permian connectivity ensures integrity of crude export quality

# Gateway Terminal – Overview

# Premier Asset with Unique Commercial, Operational and Locational Advantages



**Second largest U.S. crude export terminal** by throughput<sup>(1)</sup>



Gateway is currently one of two terminals in North America capable of loading two VLCCs simultaneously



Ingleside uniquely positioned to directly load VLCCs with lower transit times and fees than other terminals



**Strategically connected** to three newly built Permian pipeline systems and one Eagle Ford pipeline system<sup>(2)</sup>

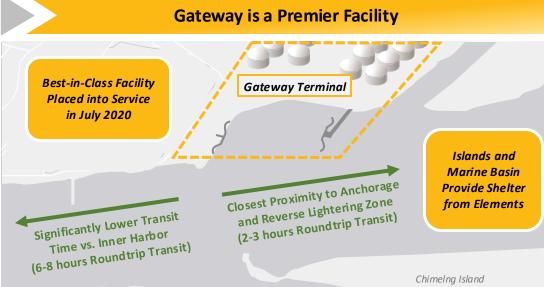


**Unique WTI and WTL fungible storage model** enables customer efficiency, scale and value



**Greenfield, purpose-built and technologically advanced** facility that provides reliable service to customers

# Ingleside Strategically Advantaged vs. Inner Harbor Nueces Bay Inner Harbor Suffers from Congestion Corpus Christi Gateway Gulf of Mexico Gateway is a Premier Facility



# Gateway Terminal – Best-In-Class Export Capabilities

#### Storage and Export Operations with VLCC Capabilities—Highly Complementary to Gibson's Existing Business

#### **Key Asset Details**

Rey Asset Details	
	<ul> <li>Ingleside, Texas (Port of Corpus Christi)</li> </ul>
Location	<ul> <li>Closest terminal to Corpus Christi anchorage and offshore lightering zone</li> </ul>
In-service Date	- July 2020
Basin Connectivity	Permian and Eagle Ford
Pipeline Capacity	<ul> <li>Up to 3.0 mmbbl/d<sup>(1)</sup></li> </ul>
Dinalina Connections	Permian: Gray Oak, Cactus <sup>(1)</sup> , EPIC
Pipeline Connections	<ul><li>Eagle Ford: Harvest</li></ul>
Export Capacity	<ul> <li>Two VLCC-capable docks</li> </ul>
Current Throughput	<ul> <li>Achieved average volume of ~600 kbbl/d in 2023</li> </ul>
Classes Cassell	<ul> <li>8.6 mmbbl across 20 tanks</li> </ul>
Storage Capacity	<ul> <li>Footprint to develop multiple new tanks</li> </ul>
Contracting	<ul> <li>Current macro export fundamentals are favourable for re-contracting strategy</li> </ul>



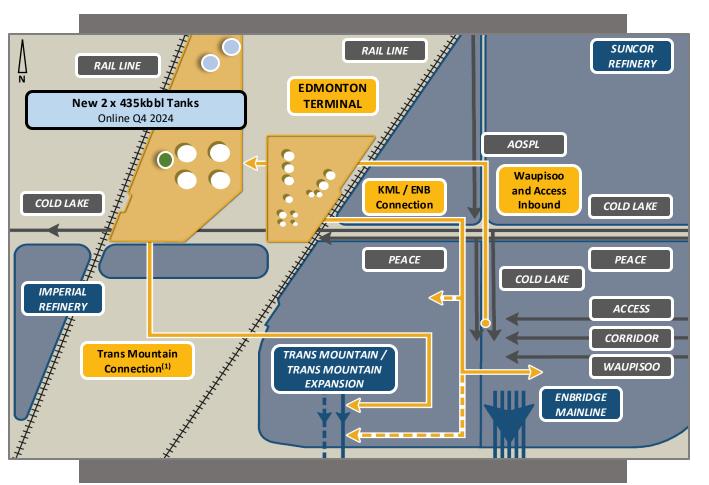




### **Edmonton Terminal - Overview**

#### Attractive terminal position, with two new tanks recently placed into service in Q4 2024

- Expansion asset base at Edmonton to meet demand from new TMX shippers
  - Placed one 435kbbl tank under a long-term take-or-pay with a creditworthy customer into service in Q4 2023
  - Placed two additional 435kbbl tanks under a long-term take-or-pay agreement with an investment grade customer into service in Q4 2024
    - New TMX connectivity and infrastructure supporting these tanks can accommodate for an additional ~1.0mmbbl of tankage



#### **Essential Location**

- Located at the heart of the Edmonton Industrial Area
- Next to two major refineries
- Well connected to neighbouring facilities
- Have land position to add up to ~1.0mmbbl of tankage

#### **Flexible Egress Access**

- Connected to Enbridge Mainline, Trans Mountain and TMX
- Access to both CN/CP rail lines
- Offers both crude oil and refined products solutions
- Gibson Marketing provides liquidity, including ability to financially swap volume between Edmonton and Hardisty

#### **Adaptable Asset Base (Biofuels Blending)**

- Biofuels blending project placed into service in 2022
- Supported by a 25-year contract with an investment grade counterparty

# **Marketing Capabilities**

#### Creates value for customers and drives volumes to Gibson's Infrastructure assets

**Refined Products** 

 Refined Products leases the Moose Jaw Facility from the Infrastructure segment, sourcing feedstocks and marketing the refined products that are produced by the facility



Producer Services Capabilities

- Physically source hydrocarbons, providing increased liquidity and creating market access solutions for the Company's customers
- Drives volumes to both the Hardisty and Edmonton Terminals, as well as Gibson's other infrastructure assets



**Asset Optimization** 

 Location, quality or time-based opportunities with focus on not being long or short on the underlying commodity or taking open positions



# **Sustainability Journey**

#### Strong foundation enables impactful and meaningful strides in the future

At Gibson, we embrace our responsibility to shape a better future through sustainable operations and integrating ESG principles more deeply. We track our progress and are energized for the next phase of our sustainability journey.

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	2020	2021	2022	2023	2024			
Q1	Appointed ESG expert, Judy Cotte, to Gibson's Board of Directors  Launched Women Development Program to develop future leaders in the areas of finance, marketing, operations and engineering	Announced Sustainability and ESG targets to further embed Gibson's ESG efforts and aspirations  Expanded D&I Policy and implemented new Labor and Human Rights Policy	Appointed Heidi Dutton to Gibson's Board Recognized as one of Alberta's Top 75 Employers and Canada's Best Diversity Employers	Recognized as one of Alberta's Top 75 Employers and Canada's Best Diversity Employers	Enacted Gibson's Sustainability Policy Achieved CDP leadership score of A- for the fourth year in a row Recognized as one of Alberta's Top 80 Employers and Canada's Best Diversity Employers for the third year in a row			
Q2	Published Gibson's inaugural Sustainability Report Expanded the number and weighting of ESG related targets and metrics into Gibson's compensation program	Became the first public energy company in North America to fully transition its floating rate revolving credit facility to a sustainability-linked revolving credit facility	Completed fuel switching project at Moose Jaw Facility  Placed the Biofuels Blending Project into service with customer Suncor	Published Gibson's Indigenous Peoples Policy  Completed company-wide biodiversity assessment	Published Gibson's inaugural Modern Slavery Report Initiated Gibson's Partnership Accreditation in Indigenous Relations (PAIR) Committed Journey			
Q3	Published response to the CDP Climate Change Questionnaire Appointed Peggy Montana to Gibson's Board of Directors	Maintained A- leadership level for Gibson's second annual response to the CDP Climate Change Questionnaire	Appointed Diane Kazarian to Gibson's Board, achieving >40% Board gender diversity Published Gibson's Indigenous Relations Guiding Principles	Completed acquisition of the South Texas Gateway Terminal, maintaining Gibson's sustainability profile Announced Power Purchase Agreement with Capstone Infrastructure and Sawridge First	Published Gibson's 2023 Sustainability Report with 2023 Performance Data			
Q4	Announced signature \$1mm multi-year partnership with Trellis to support youth mental health  Received a CDP Climate Change leadership score of A- for the submission made in Q3 2020	Published inaugural TCFD Report & Sustainability Performance Data Update  Announced commitment to achieve Net Zero emissions by 2050	Published 2021 Sustainability Report, including a report on progress towards the 2025 and 2030 ESG targets  Achieved CDP leadership score of Afor the third year in a row	Nation Published Sustainability Update Report, including 2022 Sustainability Performance Data Appointed Maria Hooper and Khalid Muslih to Gibson's Board, achieving >50% diverse Board representation				

# Pathway to Net Zero by 2050

#### Committed to embedding sustainability and ESG in all areas of the business

- Gibson is focused on minimizing emissions and energy use while promoting resource conservation and environmental stewardship
- Remaining committed to reducing environmental impact by measuring performance and setting targets for continuous improvement



# **Priority on Health and Safety**

#### Focus on health and safety is yielding results

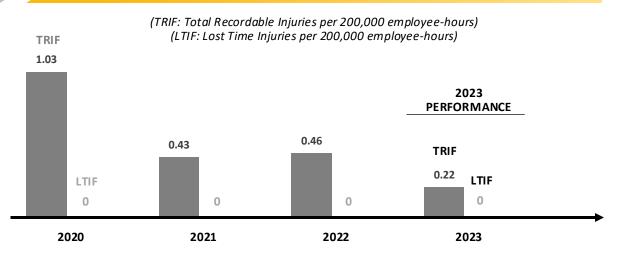
- Gibson is committed to continually improving its safety performance, enhancing its safety culture and promoting health and wellness
- Gibson has a dedicated Board Health and Safety Committee that is responsible for overseeing and supporting the Company's Environment, Health
  and Safety (EHS) policies, programs, goals, initiatives and management systems

#### **Achievements**

In 2023, Gibson maintained its target of achieving top quartile safety performance among peers for the third year in a row

- Maintained Lost Time Injury Frequency, Recordable Vehicle Incident Frequency and Fatality rates of zero for both employees and contractors for the fourth year in a row
- Contributing to industry-leading, top-quartile employee Total Recordable Injury Frequency, only two employee recordable injuries occurred that were
  each very low in severity

#### **Total Recordable / Lost Time Injury Frequency**

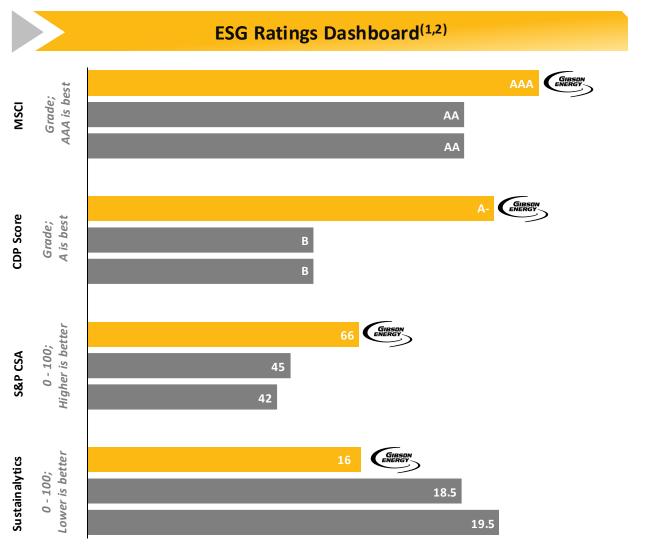




Launched the Mission Zero Program in 2020 to drive continued improvement in Gibson's EHS performance and reflect its commitment to the health and safety of its people and the environment

# **Sustainability Performance**

#### Top ESG rankings from third-party providers with continued progress towards targets



#### **AAA**

**MSCI** Rating

#### **ACHIEVED**

Target of Racial, Ethnic Minority and Indigenous Representation in Senior Leadership

**50%** 

Female Representation on Board of Directors

38%

Female Representation in the Workforce

#### **LOWEST**

Scope 1 & 2 GHG per Revenue in Peer Group

#### **A-**

2023 CDP Score

#### **12**<sup>th</sup>

Out of 215 companies in the Globe & Mail's rankings of Canada's Corporate Boards<sup>(4)</sup>

30%

Racial, Ethnic Minority and Indigenous Representation on Board of Directors

**35%** 

Short-term
Incentive Plan tied
to ESG Metrics

#### **NET ZERO**

2050 Target(3)

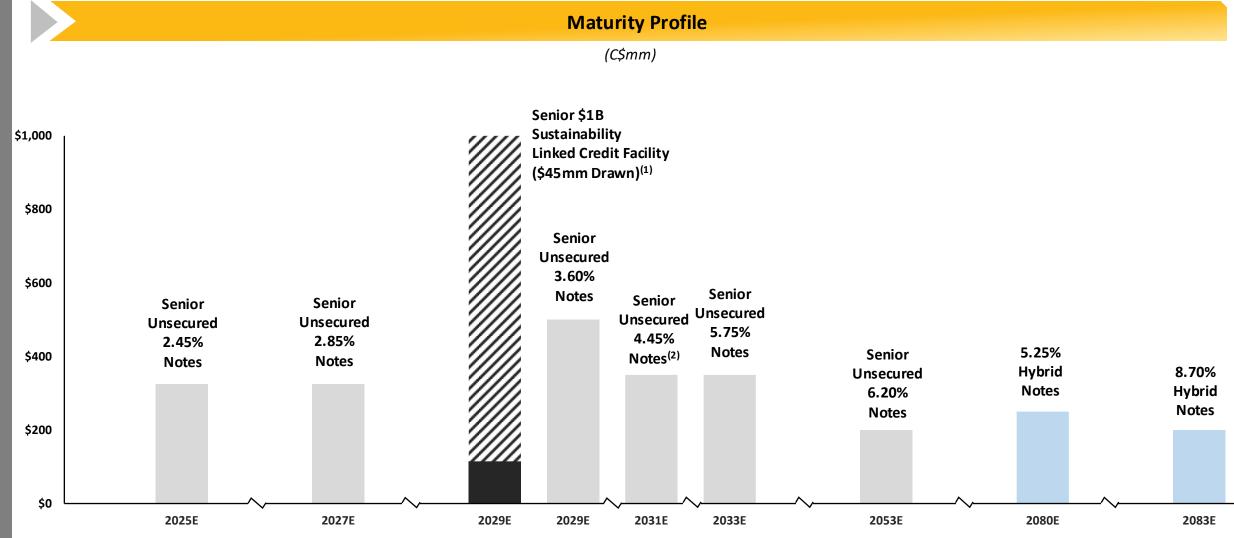
- (1) Calculated as average CDP, S&P CSA, MSCI and Sustainalytics ESG Ratings rank vs. direct peers (PPL and KEY); peers not linked between charts. (2) ESG Ratings as at December 31, 2024.
- (3) Scope 1 & 2 emissions.
- (4) The Globe and Mail's comprehensive ranking system of Canada's corporate boards for 2025 as published on December 9, 2024.



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# Liquidity and Debt Maturity Profile

#### Significant available liquidity and staggered debt maturity profile



<sup>(1)</sup> Floating rate revolving credit facility; drawn balance as at December 31, 2024; bilateral facilities not included in revolving credit facility amounts

<sup>(2)</sup> Senior Unsecured 5.80% Notes, originally due to mature in 2026, were refinanced on October 31, 2024, into Senior Unsecured 4.45% Notes, which mature in 2031.

# **Sustainability Targets**

ENVIRONMENT	2025 TARGET	2030 TARGET	
OVERALL GHG INTENSITY Reduce our overall greenhouse gas intensity	15%	20%	
RPROCESSING GHG INTENSITY TARGET Reduce our aggregate greenhouse gas intensity	30%	40%	
STORAGE & HANDLING GHG INTENSITY TARGET Reduce our aggregate greenhouse gas intensity	60%	95%	
* INDIRECT EMISSIONS (SCOPE 2) Reduce absolute Scope 2 emissions across our business	50%	100%	
DIRECT EMISSIONS (SCOPE 1 & 2) Reduce absolute Scope 1 & 2 emissions (Moose Jaw Facility)	15%		
NET ZERO SCOPE 1 & 2 EMISSI	<b>ONS</b> by 2050		
SOCIAL	2025 TARGET	2030 TARGET	
WOMEN IN THE WORKFORCE At least 1 woman holds an SVP or above role	> 40% of workforce > 33% of VP & above roles	> 43% of workforce > 40% of VP & above roles	
RACIAL & ETHNIC MINORITY REPRESENTATION  At least 1 racial & ethnic minority and/or Indigenous Persons holds an SVP or above role	> 21% of workforce	> 23% of workforce	
INDIGENOUS REPRESENTATION At least 1 racial & ethnic minority and/or Indigenous Persons holds an SVP or above role	> 2.5% of workforce	> 3.5% of workforce	
COMMUNITY Community Contributions	At least \$5 MILLION (minin	At least \$5 MILLION (minimum of \$1 million annually)	
COMMUNITY Maintain our leadership in workforce participation in our community giving program	At least 80%	At least 80% participation	
TOTAL RECORDABLE INJURY FREQUENCY (TRIF)	Top quartile safe	Top quartile safety performance	
GOVERNANCE	TAR	GET	
WOMEN REPRESENTATION Board of Directors	2025 :	2025 > 40%	
RACIAL & ETHNIC MINORITY AND/OR INDIGENOUS REPRESENTATION Board of Directors	2025 At least One	2025 At least One Board Member	
SUSTAINABILITY LEADERSHIP	ONGOING Maintain top quartile performa	ONGOING Maintain top quartile performance from third party ESG rating agencies	
PROTECTION OF ASSETS	ONGOING Ensure robust cybers ecurity me	ONGOING Ensure robust cybersecurity measures are in place	

# Forward-Looking Statement Notice

#### Definitions

Scope 1 emissions are direct emissions from facilities owned and operated by Gibson; Scope 2 emissions are indirect emissions from the generation of purchased energy for Gibson's owned and operated facilities; Scope 3 emissions are indirect emissions not included in Scope 1 or Scope 2 emissions, secund ing Gateway; All references in this presentation to Net Zero include Scope 1 and Scope 2 emissions, excluding Gateway; All references in this presentation to Gibson's business and asset base are only inclusive of the equity portion of facilities Gibson owns and operates.

#### Forward-Looking Statements

Certain statements contained in this document constitute forward-looking information and statements. (Finder (Finder), "open (Finder), "interest", "contemplate", "continue", "expect", "expect", "interest, "int

The forward-looking statements reflect Gibson's beliefs and assumptions with respect to, among other things, future operating and financial results, including annual segment profit; Gibson's ability to obtain the anticipated benefits of the acquisition of Gateway Terminal and the sellers thready in the accuracy of historical and forward-looking operations and sinustry conditions, including, without limitation, macroeconomic, societal, political and industry trends; the impact of geopolitical instability in certain regions of the world and concern regarding energy security or international or global events, including government responses related thereto on demand for crude oil and petroleum products and the Company's operations generally; future growth in world-wide demand for crude oil and petroleum products; commodity prices; no material defaults by the counterparties to agreements with Gibson; Gibson's ability to obtain qualified and diverse personnel and equipment in a timely and cost-efficient manner or at all; the regulatory framework governing taxes and environmental matters in the jurisdictions in which Gibson conducts and will conduct its business; the energy transition that is underway as the world shifts towards a lower carbon economy and a maintained industry focus on sustainability and ESG and the impact thereof on Gibson; the development and performance of technology and new energy efficient products, services and programs including but not limited to the use of zero-emission and renewable fuels, carbon capture and storage, electrification of equipment powered by zero-emission energy sources and utilization and availability of carbon offsets and gas operations, expenditures on Gibson's relationships with the communitaries in which we operate; climate-related estimates and scenarios and the accuracy thereof, including the cost of compliance with climate change legislation and the impact thereof on Gibson's turre inhereof on Gibson's future investments in new technologies and innovation and the impac

Certain forward-looking statements herein are intended to provide readers with information regarding Gibson after giving effect to the acquisition of Gateway, including its assessment of future plans, operations and financial performance related to the acquisition of Gateway and may not be appropriate for other purposes. Gibson and its management believe that financial information, including pro forma or prospective information, has been prepared on a reasonable basis, reflecting the best of management's knowledge and opinion, Gibson's expected course of action and results. Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements. Although Gibson believes these statements to be reasonable, no assurance can be given that the results or events anticipated in these forward-looking statements will prove to be correct and such forward-looking statements. included in this presentation should not be unduly relied upon. Actual results or events could differ materially from those anticipated in these forward-looking statements as a result of, among other things, risks inherent in the businesses conducted by Gibson; risks relating to the acquisition of Gateway, including risks relating to exchange rates, unexpected liabilities, the accuracy of assumptions underlying financial and operational forecasts, failure to realize the benefits of the acquisition of Gateway's historical financial results, including for the three and six months ended June 30, 2023 and for the subsequent period prior to the closing of the acquisition of Gateway; risks relating to Gateway's business, including risks relating to commodity transportation and storage activities, coastal natural disasters, subsidence and coastal erosion, compliance with legislation, terminal competition, and attacks, terrorism or cyber sabotage; the accuracy of pro forma financial information as it relates to Gibson's financial condition or results following the acquisition of Gateway Terminal or if the acquisition had been completed as of the beginning of the presented period; the effect of international or global events, including any governmental responses thereto on Gibson's business; the uncertainty of the pace and magnitude of the energy transition and the variation between jurisdictions; risks related to activism, terrorism or other disruptions to operations; competitive factors and economic conditions in the industries in which Gibson operates; prevailing global and domestic financial market and economic conditions; credit ratings applicable to Gibson; worldwide demand for crude oil and petroleum products; volatility of commodity prices, currency and interest rates fluctuations; product supply and demand; operating and borrowing costs and the accuracy of cost estimates, including those associated with Gibson's ESG and sustainability programs; the effect of reductions or increases in Gibson's borrowing costs; exposure to counterparties and partners, including ability and willingness of such parties to satisfy contractual obligations in a timely manner; future capital expenditures by oil and gas companies; production of crude oil; decommissioning, abandonment and reclamation costs; changes to Gibson's business plans or strategy; Gibson's ability to access various sources of debt and equity capital, generally, and on terms acceptable to Gibson; changes in government policies, laws and regulations, including environmental and tax laws and regulations; competition for employees and other personnel, equipment, material and services related thereto; dependence on certain third parties, key suppliers and key personnel; reputational risks; acquisition and integration risks; risks associated with Indigenous relations; risks associated with the Hardisty DRU project; capital project delivery and success; risks associated with Gibson's use of technology, including the use of artificial intelligence or attacks by hackers and/or cyberterrorists or breaches due to employee error, malfeasance or other disruptions, and any increased risk associated with increased remote access to Gibson's systems; ability to obtain regulatory approvals necessary for the conduct of Gibson's business; the availability and cost of employees and other personnel, equipment, materials and services; labour relations; seasonality and adverse weather conditions, including as a result of climate change and its impact on product demand, exploration, production and transportation; inherent risks associated with the exploration, development, products; litigation risk; political developments around the world, including the areas in which Gibson operates; commodity prices, inflation, interest and foreign exchange rates; supply chain risks; the performance of assets; capital efficiencies and cost savings; applicable laws and government policies; the availability and cost of labour, materials, services and infrastructure; the development and execution of projects; prices of crude oil, natural gas. liquids and renewable energy; impact of the dividend policy on our future cash flows and estimated future dividends; credit ratings and capital project funding; the development and performance of technology and new energy efficient products, services and programs including but not limited to the use of zero-emission and renewable fuels, carbon capture and storage, electrification of equipment powered by zero-emission energy sources and utilization and availability of carbon offsets; the accuracy of assumptions relating to long-term energy future scenarios; carbon price outlook; the cooperation of joint venture partners in reaching the Net Zero by 2050 target; the power system transformation and grid modernization; levels of demand for our services and the rate of return for such services and other risks and uncertainties described in Gibson's Annual Information Form and Management's Discussion and Analysis for the year ended December 31, 2023 and other documents Gibson files from time to time with securities regulatory authorities, as filed on SEDAR+ and available on the Gibson website at www.gibsonenergv.com.

This document includes information related to Gibson's ESG goals and sustainability related achievements, activities, commitments and plans, as well as statements about the environmental benefits and climate-related effects of our business activities. This information is prepared and disclosed in accordance with currently applicable law, standards and best practices and, where applicable, has been verified by third-party entities. Gibson's sustainability and ESG disclosures are overseen by the sustainability and ESG disclosures are accurate as at the date of publication, but include forward-looking information that is based on a number of assumptions and is subject to known and unknown risks, uncertainties, and other factors that may cause actual results to differ materially from those contained within our sustainability and ESG disclosures. Our ESG goals and plans to reduce our emissions may continue to evolve over time and may need to be updated, revised or modified as technologies, methodologies, standards, best practices and applicable law continue to evolve.

In addition, this document may contain forward-looking information attributed to third party industry sources. The forward-looking statements contained in this document represent Gibson's expectations as of the date hereof and are subject to change after such date. Gibson disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise, except as may be required by applicable laws. Readers are cautioned that the foregoing lists are not exhaustive. For a full discussion of our material risk factors, see "Risk Factors" in Gibson's Annual Information Form and Management's Discussion and Analysis for the year ended December 31, 2023 and the risk factors described in other documents Gibson files from time to time with securities, as filed on SEDAR+ and available on the Gibson website at <a href="https://www.gibsonenergy.com">www.gibsonenergy.com</a>.

# **Specified Financial Measures**

#### Specified Financial Measures

This presentation contains references to certain non-IFRS financial measures and ratios and industry measures that are used by the Company, as indicators of financial performance. These measures include; Adjusted EBITDA, Net Debt, Distributable Cash Flow, Enterprise Value and various ratios derived from such measures and ratios are not recognized under IFRS, and do not have a standardized meaning under IFRS, and therefore may not be comparable to similar measures used by other companies. The Company believes presenting non-IFRS financial measures helps readers to better understand how management analyses results, shows the impacts of specified items on the results of the reported periods and allows readers to assess results without the specified items for the underlying performance of the Company's operations.

Management considers these to be important supplemental measures of the Company's performance and believes these measures are frequently used by securities analysts, investors and other interested parties in the evaluations of companies in industries with similar capital structures. Readers are encouraged to evaluate each adjustment and the reasons the Company considers it appropriate for supplemental analysis. Readers are cautioned, however, that these measures should not be construed as an alternative to net income, cash flow from operating activities, segment profit, gross profit or other measures of financial results determined in accordance with IFRS, as an indication of the performance of the Company. For further details on these measures, see the "Specified Financial Measures" section of the Company's MD&A which is incorporated by reference herein and is available on SEDAR+ at <a href="https://www.sedarplus.ca">www.sedarplus.ca</a> and on our website at <a href="https://www.sedarplus.ca">www.sedarplus.ca</a> a

Adjusted EBITDA, Net Debt to Adjusted EBITDA, Net Debt to Adjusted EBITDA, Distributable Cash Flow, Distributable Cash Flow, Distributable Cash Flow Per Share, Infrastructure-Only Adjusted EBITDA, Growth Capital, Replacement Capital and various supplementary financial measures are defined in the Company's MD&A and are reconciled to their most directly comparable financial measures under GAAP, if applicable. For all prior periods, these measures are reconciled to their most directly comparable financial measures under GAAP for the respective period. All such reconcilations in respect of the Company are in the non-GAAP advisory section of the applicable MD&A, each of which are available on Gibson's SEDAR+ profile at www.sedarplus.ca and each such reconcilation is incorporated by reference herein. Infrastructure-only Net Debt to Adjusted EBITDA ratio (Leverage Ratio), Distributable cash flow per share, Payout Ratio and Infrastructure-only Payout ratio are non-GAAP financial ratios, in each case as presented on a standalone or consolidated basis.

- Enterprise value is a supplementary measure intended to measure a Company's total value, calculated as market capitalization plus Net Debt. Based on market capitalization of \$3.8 billion and net debt of \$2.5 billion on November 30, 2024.
- Infræstructure-only Payout ratio is a non-GAAP ratio, which is useful to investors as it demonstrates the ability of the Company's Infræstructure segment to generate cash flows to pay dividends. Infræstructure-only Payout Ratio is calculated as dividends declared over Infræstructure-only Adjusted EBITDA less G&A, Interest and Replacement Capital.
- Infras tructure-only Leverage ratio is a non-GAAP ratio calculated as Net Debt divided by Infras tructure edebt obligations over time.
- PF Infras tructure Segment Profit is a non-GAAP financial measure intended to reflect the expected results of Infras tructure segment profit had the Transaction been completed on January 1, 2023, which is useful to investors as the Transaction occurred only part way through the year.

#### Presentation of Pro Forma Financial Information

The unaudited pro forma financial information (including target ranges) referred to in this presentation was prepared utilizing accounting policies that are consistent with those disclosed in the audited consolidated financial statements of Gibson as at and for the year ended December 31, 2023, and was prepared in accordance with recognition and measurement principles of IFRS. This unaudited pro forma financial information has been derived from and should be read in conjunction with: (i) the audited consolidated financial statements of Gibson for the year ended December 31, 2023, (ii) the unaudited financial statements of STLLC as at and for the three and six months ended June 30, 2023; and (iii) financial information and operational results of STLLC for the period following June 30, 2023, and prior to the closing of the Transaction, as applicable. See "Forward-Looking Statement Notice".

Gibson has not independently verified the financial statements of STLLC that were used to prepare certain of the pro forma financial information included in this presentation is not intended to be indicative of the results that would actually have occurred, or the results expected in future periods, had the events reflected in this presentation occurred on the dates indicated. The pro forma financial information is included for information all purposes only and undue reliance should not be placed on such pro forma financial information.

The unaud ited pro forma financial information (including target ranges) contained in this presentation may not be indicative of the financial condition, results of operations or cash flows of Gibson had the Transaction been completed as of January 1, 2023. The unaud ited pro forma financial information was derived from the respective historical financial statements of Gibson and STLLC, the financial information and operational results of STLLC for the period following June 30, 2023 and prior to the dosing of the Transaction, and certain adjustments and assumptions, which management believes to be reasonable in the circumstances, were made to give effect to the Transaction, as applicable. The information upon which such adjustments and assumptions were made was preliminary and adjustments and assumptions of this nature are difficult to make with complete accuracy. Moreover, the unaud ited pro forma financial information does not include, among other things, estimated synergies or adjustments related to restructuring or integration activities in connection with the Transaction, or future acquisitions or disposals not yet known or probable. Additionally, the unaud ited pro forma financial information. Accordingly, Gibson is assets, results of operations and financial condition following the Transaction may differ significantly from those indicated in the unaud ited pro forma financial information.